### HMO Research Network Members - Types of Health Care Systems Represented

#### Characterization: relationship of business entity and delivery systems (not mutually exclusive)

<table>
<thead>
<tr>
<th>EIRH</th>
<th>GHRI</th>
<th>GHS</th>
<th>HFHS</th>
<th>HPI</th>
<th>HPHC</th>
<th>KPCO</th>
<th>KPGA</th>
<th>KPHI</th>
<th>KPMAS</th>
<th>KPNCa</th>
<th>KPNW</th>
<th>KPSCa</th>
<th>MCRF</th>
<th>MHS</th>
<th>MPCI</th>
<th>PAMF</th>
<th>S&amp;W</th>
</tr>
</thead>
<tbody>
<tr>
<td><img src="characters.png" alt="Characterization" /></td>
<td><img src="characters.png" alt="Characterization" /></td>
<td><img src="characters.png" alt="Characterization" /></td>
<td><img src="characters.png" alt="Characterization" /></td>
<td><img src="characters.png" alt="Characterization" /></td>
<td><img src="characters.png" alt="Characterization" /></td>
<td><img src="characters.png" alt="Characterization" /></td>
<td><img src="characters.png" alt="Characterization" /></td>
<td><img src="characters.png" alt="Characterization" /></td>
<td><img src="characters.png" alt="Characterization" /></td>
<td><img src="characters.png" alt="Characterization" /></td>
<td><img src="characters.png" alt="Characterization" /></td>
<td><img src="characters.png" alt="Characterization" /></td>
<td><img src="characters.png" alt="Characterization" /></td>
<td><img src="characters.png" alt="Characterization" /></td>
<td><img src="characters.png" alt="Characterization" /></td>
<td><img src="characters.png" alt="Characterization" /></td>
<td><img src="characters.png" alt="Characterization" /></td>
</tr>
</tbody>
</table>

- **Health care system that owns / partners with insurance entity**
- **Insurance company that owns a managed care system**
- **Not-for-profit health plan/insurance company**
- **Health plan that contracts with multiple provider groups**
- **Medical group that contracts with and receives claims data from HMOs**
- **Medical group that owns / partners with a managed care system**

#### Components: elements of corporate entities based on payment systems

<table>
<thead>
<tr>
<th>Staff/group model integrated delivery system (HMO)</th>
<th><img src="components.png" alt="Components" /></th>
</tr>
</thead>
<tbody>
<tr>
<td>Contracted network or individuals</td>
<td><img src="components.png" alt="Components" /></td>
</tr>
<tr>
<td>Traditional indemnity, FFS</td>
<td><img src="components.png" alt="Components" /></td>
</tr>
<tr>
<td>Point of Service and Third Party Administrator</td>
<td><img src="components.png" alt="Components" /></td>
</tr>
<tr>
<td>PPO</td>
<td><img src="components.png" alt="Components" /></td>
</tr>
</tbody>
</table>

- **Major Component**
- **Some Emphasis (<25% of business model)**

#### Acronyms:

- **EIRH** = Essentia Institute for Rural Health
- **GHRI** = Group Health Research Institute
- **GHS** = Geisinger Health System
- **HFHS** = Henry Ford Health System
- **HP** = HealthPartners Institute
- **HPHC** = Harvard Pilgrim Health Care
- **KPCO** = Kaiser Permanente Colorado
- **KPGA** = Kaiser Permanente Georgia
- **KPHI** = Kaiser Permanente Hawaii
- **KPMAS** = Kaiser Permanente Mid-Atlantic States
- **KPNCa** = Kaiser Permanente Northern California
- **KPNW** = Kaiser Permanente Northwest
- **KPSCa** = Kaiser Permanente Southern California
- **MCRF** = Marshfield Clinic Research Foundation
- **MHS** = Maccabi Healthcare Services
- **MPCI** = Meyers Primary Care Institute (Fallon / Reliant, UMass)
- **PAMF** = Palo Alto Medical Foundation
- **S&W** = Scott & White Healthcare